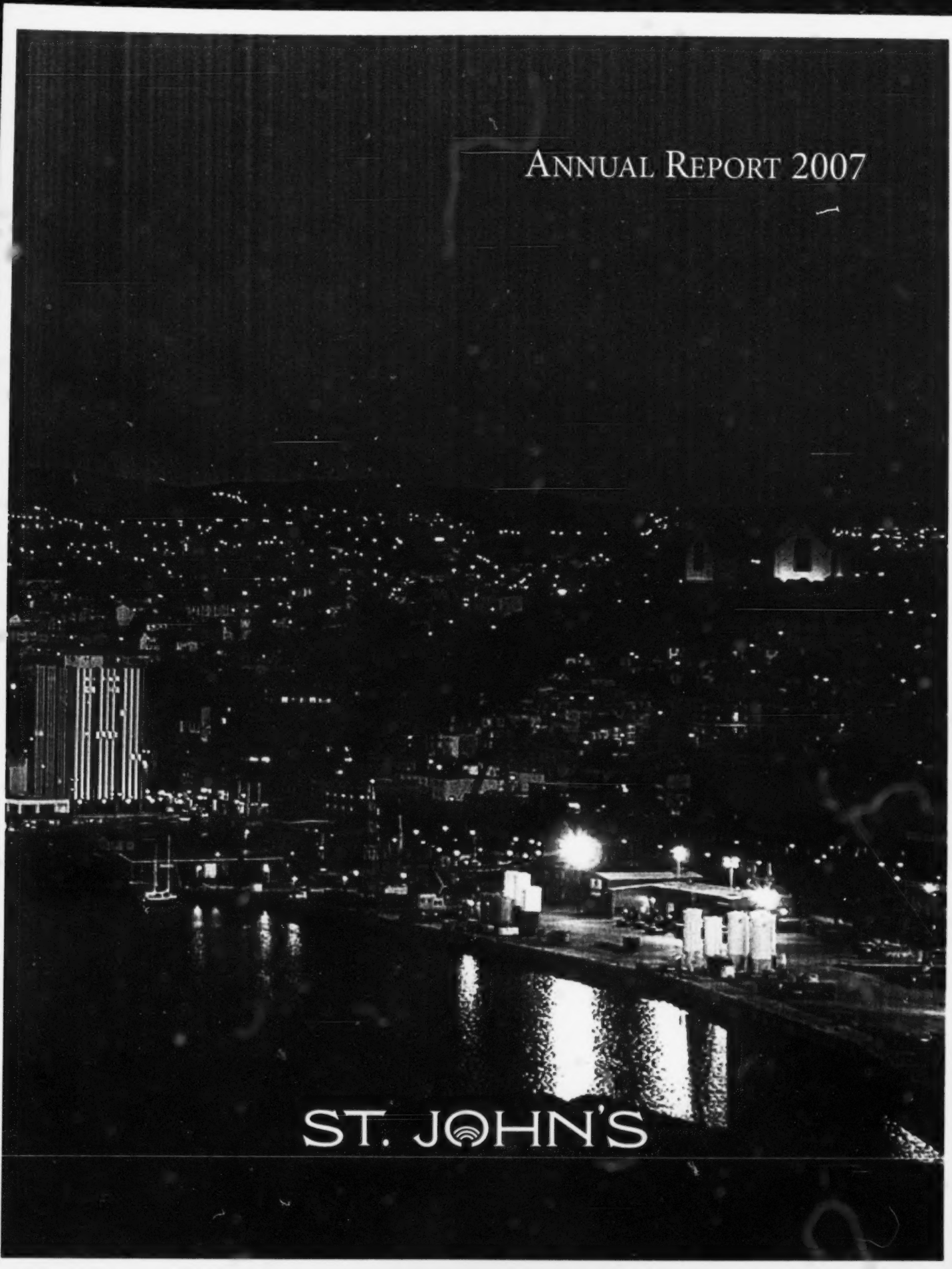
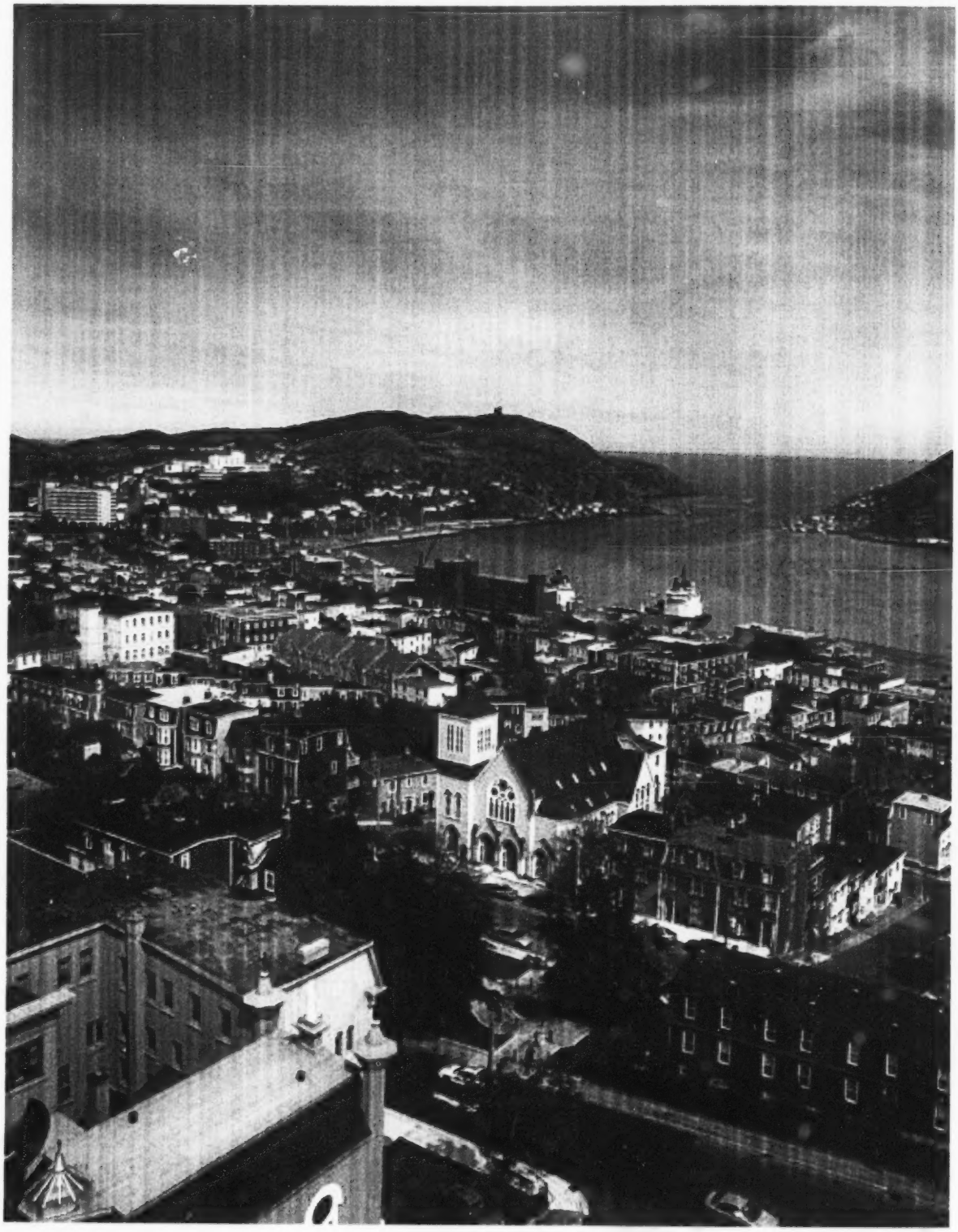
Annual Report 2007





ST. JOHN'S AT A GLANCE...

Economic indicators
St. John's metro 2007

GDP growth:	8.6%
Labour participation rate:	66.8%
Unemployment rate:	6.9%
Retail trade:	$2.76 billion
Personal income:	$6.05 billion
Housing starts:	1,480

Demographics City of St. John's

Population	100,646 (2006 Census)
Average age (median 2006):	38.4

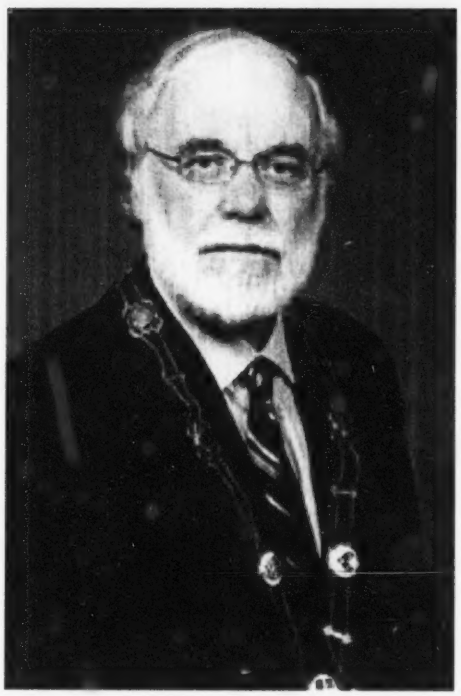
Defining characteristics

Average daily max temperature:	January: -0.9°; July 20.3°
Area:	431.75 square kilometers
Hours of sunshine per year:	1,497
Elevation:	140.50 m
Green space:	122 kilometres of trails, 3,065 hectares of open space, 110 parks/playgrounds

Source: City of St. John's, Canada Mortgage Housing Corporation, Department of Finance, Government of Newfoundland and Labrador, and Statistics Canada.

Message from the Mayor

On behalf of City Council, I am pleased to provide the citizens of St. John's with this report highlighting our major accomplishments in 2007. What you see in this annual report is but a small portion of the work we accomplished on your behalf this year.



A leader in the provincial economy, St. John's expanding private sector coupled with considerable construction and housing activity created favourable economic conditions in 2007. The value of residential building permits increased and the growth in housing properties starts continued with 1,480 housing starts in the metro area, an increase of 16 per cent.

In 2007 the City of St. John's had the lowest commercial tax rate in Canada. In response to the rising value of properties, City Council reduced the mil rate, a figure used to calculate taxes, to partially offset the higher assessments. The mil rate for residential properties decreased by 1.2 mils to 11 mils; the business realty tax now stands at 17.20 mils, a decrease of 1 mil; and business occupancy tax was reduced to 17.73 mils, a decrease of 1.03 mils.

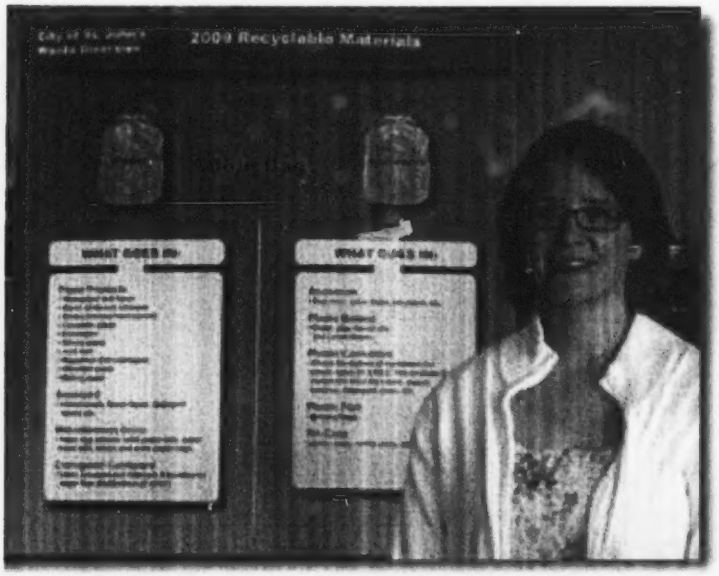
Major progress was made on the estimated $140 million Harbour Clean-Up Project during 2007. The project is on schedule and is nearing completion. It will provide effective and efficient sewage treatment, ending the daily flow of raw sewage into St. John's Harbour.

I commend the dedication and commitment of our hard working staff and volunteers, as well as the support of our citizens for their continued efforts to improve the quality of life for our residents today and tomorrow.

Andy Wells
Mayor

Clean & Beautiful

THE VOICE FOR A BRIGHTER ST. JOHN'S



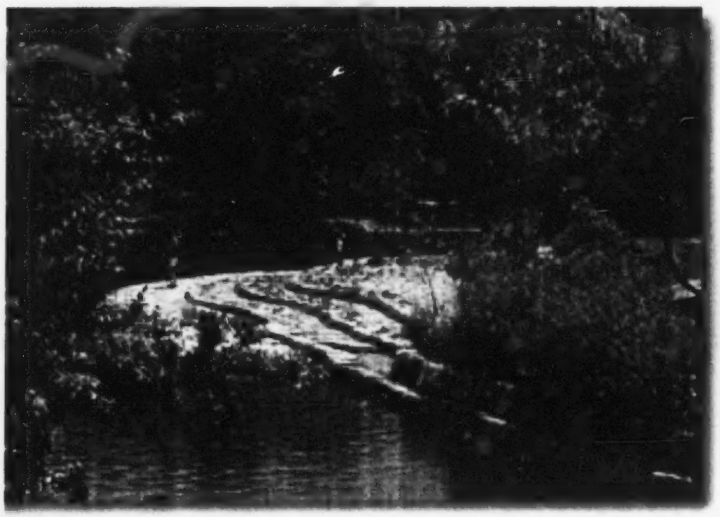
Our Green City

A clean and beautiful city fosters a better quality of life and healthier environment for the citizens of St. John's.

We're proud of the work we started to help St. John's become more environmentally friendly. From the Harbour Clean-Up Project to the City's support for *Clean and Beautiful* the City of St. John's continues to look for opportunities to make improvements, whether large or small, to encourage respect for the environment.

The City of St. John's is part of the *Partners for Climate Protection Program*, a program designed to assist municipalities to achieve tangible reductions of greenhouse gases. The City has set a target to reduce greenhouse gases by 20 per cent within the corporate structure of the municipality by the year 2010. Reducing greenhouse gas emissions is not only good for the environment; it also improves our health and makes the City a better place to live.

In fact, we are going green in more ways than one. You may have noticed some of our Council vehicles are a new brighter shade of green. We have a new corporate color, which coincides with the adoption of a new corporate identity. Through the pages of the 2007 Annual Report there is a spotlight on environmental initiatives.



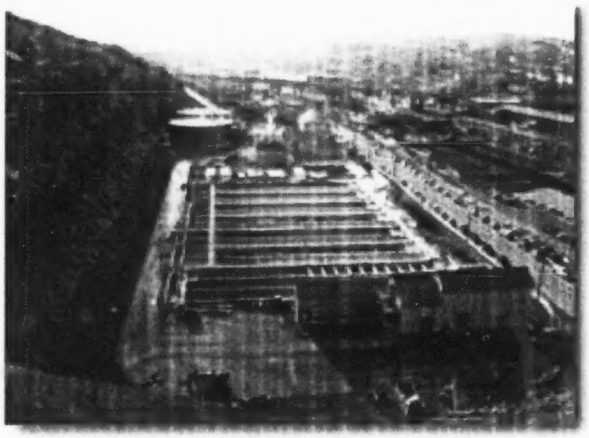
A Clean Start for the Future

St. John's Harbour is the commercial and social focus of the St. John's region, but it is also the receiving water body for sewage and stormwater. The aim of the St. John's Harbour Clean-Up Project is to improve the quality of the environment in and around the harbour, creating a setting truly befitting a great coastal city. When completed, this project will ensure that all wastewater is treated and disinfected, preventing bacteria from entering the ocean and reducing visual pollution.

In 2007, $41 million was spent on the continuing construction of the Riverhead Wastewater Treatment Plant and a section of the Harbour Interceptor Sewer that rings the harbour was installed on Water Street from Gill's Cove to Prescott Street. By its completion the Harbour Clean-Up project is estimated to cost $140 million.

Eco Friendly Practices

- In terms of street repair during the winter months, the City recycles asphalt by reheating and remixing it to recycle approximately 400-500 tonnes of asphalt. The amount recycled will increase as the City has purchased a larger capacity recycler.
- Snow clearing and anti-icing operations use detailed plans, monitoring, and sophisticated application equipment to use road salt effectively. This approach to salt management minimizes the negative impact on the environment and reduces excessive use of salt and de-icing products.
- To reduce the volume of unnecessary material going to the landfill, the City offers two drop-off sites for leaf and Christmas tree recycling. The leaves are composted and used in flower beds in City parks and open spaces.
- Bulk garbage is collected free of charge from residential households on an appointment basis from April to August.



Infrastructure and Capital Investment

The City of St. John's invested over $15 million in streets, bridges, water and sewer infrastructure in 2007. Investment in city streets was made in the amount of $3.6 million. In total, 90 streets were rehabilitated and traffic signals were upgraded at 4 intersections.

Private and public capital investment remained strong throughout 2007 with a total of 4,715 building permits issued by the City totaling over $221 million. Some of the major construction projects undertaken in St. John's included:

Major Projects 2007	
	≥ 2 $(millions)
Roosevelt Properties, 59 Roosevelt Ave.	2.70
Old Newfoundland Museum, Duckworth St.	2.70
Pentecostal Assemblies, 565 Kenmount Rd.	2.80
Memorial University, Elizabeth Ave.	3.82
Public Works, Govt NL, White Hills	3.79
NL Sports Centre, 100 Crosbie Rd.	5.60
Kenny's Pond Retirment, 135 MacDonald Dr.	13.50
Apartment Bldg, 50 Tiffancy Lane	23.0

Remembrance: Thomas Ricketts

The City of St. John's hosted the unveiling of the remodeled parkette monument to Thomas (Tommy) Ricketts, V.C., C. de G. on July 1, 2007. Thomas Ricketts enlisted to fight in the First World War when he was 15 years old and won the Victoria Cross in October 1918, when he was still two years too young to be on the front. Ricketts was also awarded the French Croix de Guerre. The new memorial plaque is located on the corner of Water and Job streets where Ricketts ran a drugstore after the war. The monument gives some history about Ricketts, the site and the two medals he was awarded. The unveiling was conducted by his widow, children, grandchildren and great-grandchildren. The project was cost shared by the City of St. John's, the Government of Newfoundland and Labrador, and the Johnson Family Foundation.

CAPTION: Photo courtesy of Robert Young

At Your Service Day And Night!

Whether it's permits, registrations, service requests, licenses or just questions, Access St. John's handles it all. One stop city service… now that's simple.

In 2007, Access St. John's provided a variety of services to citizens through three specific delivery channels: website, call centre, and front counter. Staff answered 133,789 calls, processed 66,625 electronic entries from telephone and web requests, and issued 4,000 downtown parking permits.

Satisfaction ratings for the services provided by Access St. John's generally exceeded those of other similar public service providers throughout Canada. In a 2007 survey of St. John's residents who had contacted Access St. John's, 80 per cent of respondents indicated that Access St. John's had met or exceeded their expectations.

Protecting and Promoting the Built Heritage of St. John's

The City of St. John's was named the 2007 recipient of the Prince of Wales Prize for Municipal Heritage Leadership. The award recognizes the work of the St. John's Municipal Council and its Heritage Advisory Committee in protecting and promoting the built heritage of St. John's. The City was one of the first municipalities (if not the first) in Canada to designate a Heritage Area in 1977 and set up its Heritage Advisory Committee. Since that time, the City has designated 129 buildings as Heritage Buildings in a Heritage Area, which encompasses 6,000 properties, both privately and publicly owned. The City has also completed a Downtown Strategy for Economic Development and Heritage Preservation, prepared a further study on Heritage Areas, Heritage Buildings and Public Views, and hired a dedicated Heritage Officer.

L to R: Celine Kear, Heritage Winnipeg; David Bradley, Newfoundland and Labrador Governor with the Heritage Canada Foundation; George Chalker, Executive Director, Heritage Foundation of NL; Councillor Shannie Duff; and Ken O'Brien, City of St. John's

The City, working with other organizations, has preserved its remarkable downtown as a living heritage area which remains central to the business and cultural life of St. John's. The Prince of Wales Prize bronze plaque and the purple-and-yellow flag of the Prince of Wales are displayed inside the front entrance of City Hall to mark this significant award.

Energy Efficient Retrofitting

In 1996 and 1999 the City implemented two phases of an energy retrofit program in City-owned buildings. In 2007, proposals were called to carry out Phase Three of the energy retrofit. This phase will involve a number of energy conservation measures and cost an estimated $1.2 million and provide $163,000 in annual energy savings with a reduction of 500 tonnes of CO_2 per year.

The City has also adopted a "green" approach to new building design by ensuring the design of new City-owned buildings have incorporated as many energy conservation measures as practical.

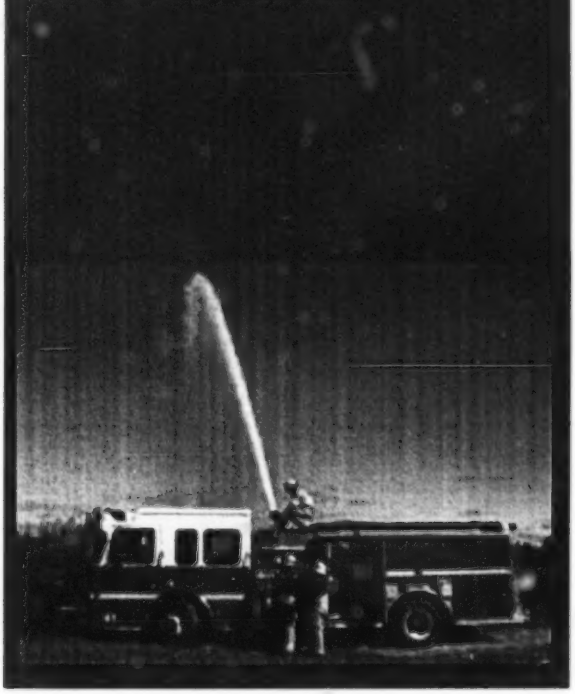
Emergencies and Public Safety

The St. John's Regional Fire Department (SJRFD) is responsible for providing the St. John's metropolitan area with fire and emergency protection. Along with responding to fire, vehicle and medical emergencies, SJRFD also has special teams ready to respond to hazardous material emergencies, helicopter rescues, high angle (cliff) rescues, water rescues and confined space rescues. In 2007:

- 163 full-time firefighters responded to 4,703 emergencies and alarms
- 911 Communications Centre answered 23,279 calls
- 2,183 inspections were performed
- 57 training lectures on fire safety were conducted
- 33 fire drills were conducted
- Learn not to Burn Program was delivered 21 times

Training our Firefighters

The City of St. John's has developed a long term training strategy to educate SJRFD suppression staff on the latest equipment and techniques. Utilizing the modern training facility (Training Tower) located at Kenmount Fire Station, training officers are able to create realistic practical drills for firefighters. Theory and practical scenarios ensures personnel are able to perform their duties with efficiency and effectiveness. Each year, the Training Division assesses the training needs of personnel and develops or finds inter-agency training programs to meet those needs. In 2007, six instructors in high angle rescue and four instructors in ice rescue were recertified through Equinox Adventures. The Department also certified four helicopter rescue instructors through Universal Helicopters and Rovers Search and Rescue. SJRFD once again participated in an International Safety Stand Down. Held over four days, the event included full days of activities and covered the Safe Work Practices Manuals, gear inspections, the Department's Policy and Operational Guidelines, a review of past near miss reports, and other safety issues.



Building a Strong Foundation for Affordable Housing

Projections in a recent city-commissioned study suggest that while the demand for affordable housing may remain stable in the next several years; the need will be greater than ever for housing targeted at single individuals/seniors. Affordable housing will become a more pressing issue due to an aging demographic and a growing increase in the prosperity of St. John's.

The Affordable Housing Study commissioned by the City examined the amount of and need for not-for-profit housing, as well as the people who rely on this housing. The study reported that while there are 4,501 affordable houses, units, or beds in the city; there were 5,622 people in the city receiving some kind of income support in 2006. Of those receiving support, 35 per cent were single people, which is a concern for a city that built it's not-for-profit housing in a time when families needed three-and-four bedroom houses. The report points out that updating and refurbishment is needed for the housing that is available. The City has formed an affordable housing action committee comprised of City staff, community based housing agencies and the private sector to advise City Council on how to facilitate affordable housing projects with other levels of government.

Idle Free St. John's

Did you know that idling a vehicle for more than 10 seconds uses more fuel than it takes to restart? Idling also costs money and produces unnecessary air pollution, which impacts human health, air quality, and climate change (vehicle emissions include carbon dioxide, the main greenhouse gas that contributes to climate change). St.John's City Council has adopted an idle free policy to minimize the negative environmental impacts of unnecessary idling of City vehicles. Where idling is sometimes required, it is kept to a minimum.

Festival of Lights

The St. John's Festival of Music and Lights was held in Bowring Park at the Duck Pond in early December. Bands and choirs volunteered to perform during the late afternoon, culminating in the lighting of the trees surrounding the duck pond and main paths. Steele Communications (in particular VOCM radio), a major supporter of the event, selected a local family to have the honour of switching on the lights. During the ceremony and performances, participants enjoyed complimentary hot chocolate and cookies donated by the St. John's Lions Club. Approximately 90 individuals performed at the 2007 event which attracted about 5,000 spectators.

True Sport Lives Here

The City of St. John's is committed to enhancing the quality of life of its citizens through the provision of a diverse range of recreation and leisure opportunities. From outdoor pursuits such as archery workshops and canoeing clinics to after school programs and fitness classes, an array of recreational programs are offered throughout the year.

2007 Highlights

- The H.G.R. Mews Community Centre and the Wedgewood Park Recreation Centre facilities recorded over 169,690 visits
- Bowring Park and Bannerman Park outdoor pools saw 31,276 visits
- Participation in the City's racquetball leagues increased from 729 participants in 2006 to 1,032 participants in 2007
- 1,361 participants were placed in the R.E.A.L. program, an initiative to provide financial assistance to children and youth, who due to financial circumstances, are unable to participate in registered recreation activities
- 2,764 youth registered to play soccer

The expansion of King George V Soccer Complex to international standards has provided the opportunity to increase the number of soccer games to be played to 238 days a year as opposed to 90. A total of 523 games were played in 2007 including three national events: the Boys Under-16 National Soccer Championships, the Boys and Girls Under -14 National Soccer Championships, and CBC Soccer Day in Canada.

City Fleet Going Green

As part of its ongoing program to reduce greenhouse gas emissions, the City of St. John's purchased five 2007 Ford Escape Hybrid Sport Utility Vehicles.

While the initial purchase price of the hybrid vehicles cost more than the regular four wheel drive vehicles, the gas and emissions savings made it a positive venture for the City. The new hybrids use no fuel when driving at low speeds and are able to switch back and forth from gasoline and rechargeable batteries, depending on driving conditions. The SUVs are designed for city driving making them a perfect fit for the Parking Services Division. Each of the new hybrid vehicles has the potential to save 2,350 litres of gasoline a year and reduce carbon emissions by 28,200 kilograms annually.

Open Space Revitalization Projects

The City of St. John's along with the Downtown Development Commission, Fortis Properties, the Grand Concourse Authority, and ACOA officially opened two new open spaces for public enjoyment in the capital city. The underutilized spaces, located at the corner of Queen and New Gower Streets, as well as the corner of Prescott and Duckworth Streets, have been turned into relaxing seating areas with water and stonework features.

New Corporate Image

The City of St. John's has developed a new corporate image to carry a common message across all communications. The new corporate image brings a consistent fresh new perspective. This contemporary logo is presented in clean, modern lines and subtle iconic elements which is symbolic of the narrows and sheltered harbour.

ST. JOHN'S

Delivering Public Services

In 2007 employees of the Department of Public Works & Parks:

- responded to 25,233 service requests, a increase of 9.43%
- maintained 1,351 lane-kilometres of roads, traffic signs, and lights
- cleared city streets of snow and ice (workers spread 20,191 tonnes of salt and 777 tonnes of sand to control street icing)
- attended to 552 kilometres of water mains and 799 kilometres of sanitary and storm sewer mains
- cleared 1,101 sewer lateral blockages, completed 95 sewer laterals and 158 water lateral excavations
- repaired 74 water main breaks, flushed 107 blocked sewer mains, and repaired 18 main sewers
- collected 27,358 tonnes of garbage from 36,635 locations
- maintained 39 parks, 3,065 hectares of open space, 94 playgrounds, 46 sports fields, and 31 basketball and tennis facilities; and
- managed 122 kilometres of walking trails and 53,000 mature trees.

Summary of Service Evaluation Results

	2007			
	Jan-Mar	April-June	July-Sept	Oct-Dec
Switchboard Operator				
Promptness	2.8	2.9	2.6	2.8
Attitude	2.7	2.9	2.8	2.9
Understanding of Problem	2.8	2.9	2.8	2.9
On-site Supervisor				
Attitude	2.9	2.8	2.8	2.8
Kept Informed of Progress	2.8	2.8	2.8	2.8
Work Crew				
Attitude	2.8	2.9	2.9	2.8
Efficiency	2.9	2.9	2.8	2.8
General				
Work Completed in a Timely Manner	2.8	2.9	2.7	2.8
Overall Rating of Service	2.8	2.9	2.7	2.8

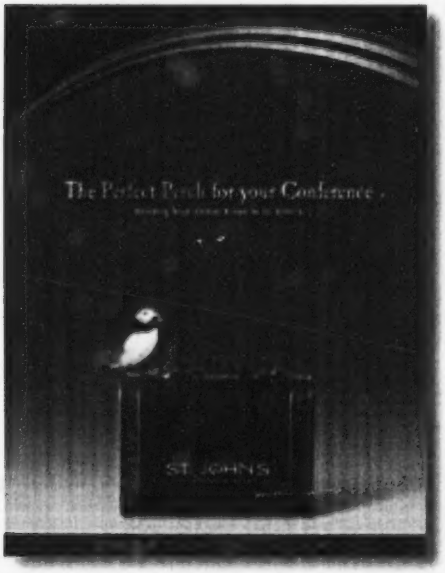
Data is based on 142 respondents (52.0%) who received a direct service. (Maximum rating = 3.0)

A Banner Year for St. John's Economy

St. John's has been both a driver and a beneficiary of the positive economic forces sweeping the province. Growth in the Gross Domestic Product in the metropolitan area increased by 8.6 per cent in 2007 and the unemployment rate declined by 1.2 percentage points to 6.9 per cent, the lowest rate recorded in the metro region in over 30 years. The value of residential building permits increased and growth in housing starts continued with 1,480 housing starts in the metro area, an increase of over 16 per cent. The number of business occupancies recorded by the City reached 3,613, with 159 new businesses approved in 2007.

The City of St. John's has the lowest commercial tax rate in Canada, according to the Real Property Association of Canada. In 2007, City Council decreased the business realty tax by 1 mil to 17.20 mils, and business occupancy tax was reduced to 17.73, a decrease of 1.03 mils. The mil rate for residential properties also decreased by 1.2 mils to 11 mils.

The Perfect Perch for your Conference



In 2007 the City launched a new publication to make planning events easier. The reference guide answers many of the questions people may have, as well as provides information on the tools and supports available to people wishing to host a conference or event. This is one element of a strategy to aid in the positioning and further development of the ocean technology sector. This initiative is intended to encourage individuals in the local ocean technology community to consider St. John's as a location of meetings and conferences.

Awards and Recognition

The City of St. John's received a national award at the Economic Developers Association of Canada's 2007 Marketing Canada Awards competition. Presented in the category of Electronic Publication (CD), the award recognized the City's efforts to position St. John's as a Centre of Ocean Excellence and build awareness of the tremendous range of capabilities and expertise in ocean and marine industries. The CD is the direct result of a unique public-private partnership between the City of St. John's, the St. John's Board of Trade, and five of its member companies. This long standing partnership has been highly effective in delivering a quality marketing program.

St. John's was also ranked fifth for best development and investment promotion for a small city by Foreign Direct Investment (fDi) Magazine, and ranked in the top ten in Site Selection's Best to Invest Canada 2007.

L-R: Wendy Mugford, City of St. John's accepting award from Penny Gardiner, Economic Developers Association of Canada

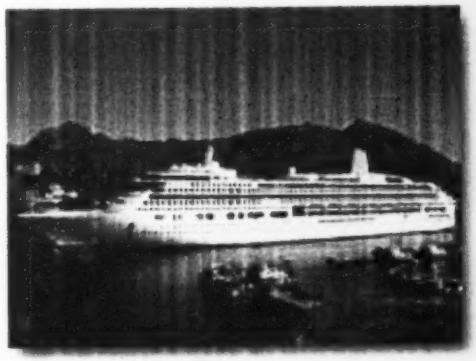
Strong Finish to Tourism Season

One of the oldest cities in North America, St. John's is a city unlike any other. In 2007, St. John's hosted 351,000 out-of-province visitors and tourism contributed $191 million to the St. John's economy.

The accommodation sector in St. John's recorded its best year in history, with 540,251 room nights sold in 2007, up 7.2 per cent from 2006. The increase in rooms sold is attributable to the 25 per cent growth in the meeting and conventions market as well as a strong year for the tour and leisure market.

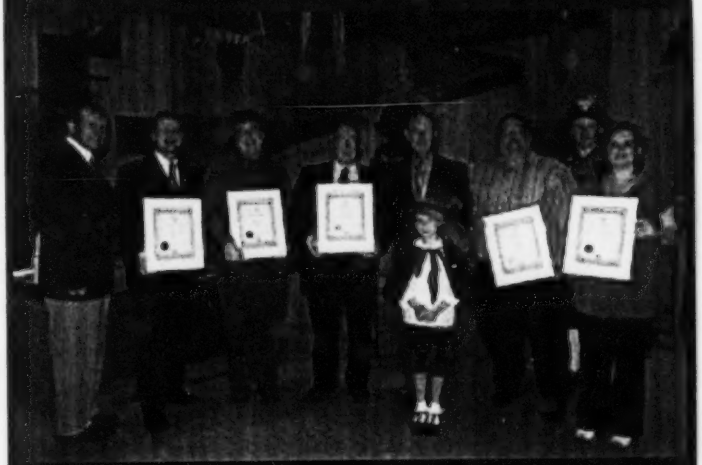
The City's Water Street Visitor Information Centre serviced 16,931 visitors in 2007, up 30 per cent over 2006. In addition, a total of 8,686 cruise passengers visited St. John's on 15 vessels.

In June of 2007 St. John's was host to CTV's morning show – Canada AM. The national broadcasts gave Canadians an up-close look at the spectacular scenery and the rich cultural heritage of St. John's providing invaluable national exposure for the local region.



St. John's Tourism Awards

To celebrate Tourism Awareness Week 2007 the City honoured the very best in the tourism business at its 16th Annual Tourism Awards Ceremony in June. The St. John's Port Authority received the Legend of the Year Award, Wildland Tours received the Signal Award for their work in the cruise industry, the Canadian Dental Association received the Admiral Award for convention of the year, Don Hill won the Victoria Wagon Award for taxi driver of the year, and Doors Open was named the Event of the Year.



L to R: Honourable Tom Hedderson; Bob McCarthy, St. John's Port Authority; Dave Snow, Wildland Tours; Dr. Gary MacDonald, Canadian Dental Association; Deputy Mayor - Dennis O'keefe; Madeline Pickard; Don Hill, Jiffy Cabs; Christopher Pickard, Town Crier; Sandy Woolfrey-Fahey, Doors Open

Arts and the City

After four years raising over $2million to repair, expand and restore the building, the Anna Templeton Centre for Craft, Art and Design was reopened in 2007. The building was originally constructed in 1849 to house Newfoundland's first commercial bank. The building was donated to the City of St.John's in 1985 who in turn leased it to the Anna Templeton Centre. The City of St.John's contributed $850,000 to the renovation project. The federal government also contributed to the project through the Cultural Spaces Canada program administered by Canadian Heritage. The Anna Templeton Centre enhances the downtown, is an excellent example of adaptive reuse of a heritage building, and plays a significant role in the quality of life for residents and visitors.

City Murals

The City of St. John's added another beautiful mural to its collection in 2007. Created by local artists Derek Holmes and April Norman, the mural is located on the side of the building at 61 Hamilton Avenue (as you enter from Water Street). The mural depicts a quiet rural setting. The City commissions muralists as part of its City as Canvas program. Murals beautify the City, invest in the local arts community, and engage the public with art.

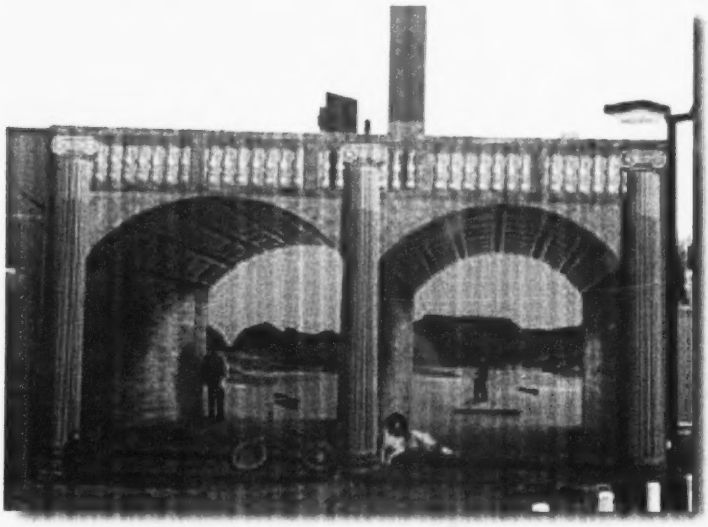


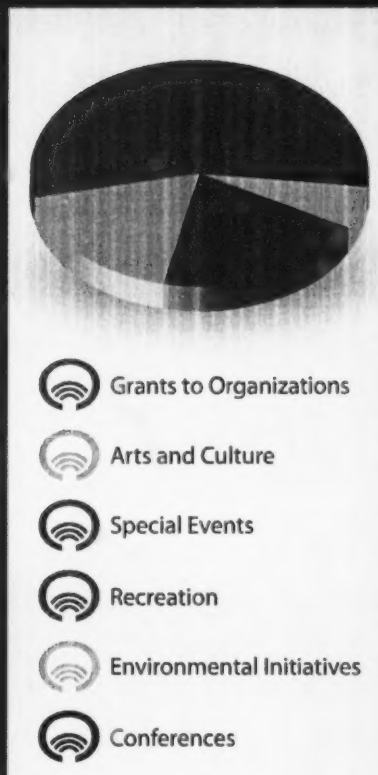
Photo Courtesy of Justin Hall

City Grants

The City of St. John's awarded over $1.4 million in grants as follows:

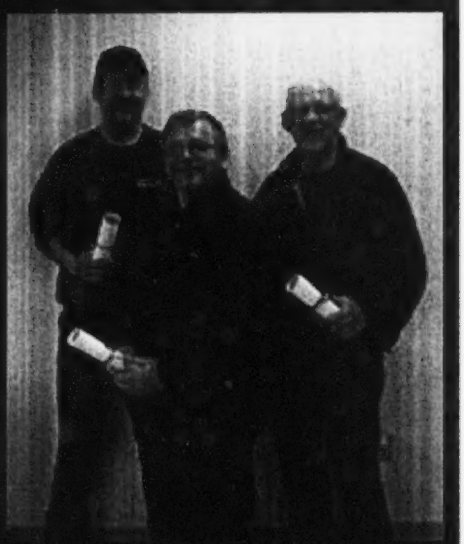
City of St. John's Grants 2007

Conferences	$27,458	2%
Environmental Initiatives	$85,000	6%
Recreation	$173,838	12.5%
Special Events	$121,612	8.5%
Arts and Culture	$261,910	18%
Grants to Organizations	$769,791	53%
Total	**$1,439,609**	



Learner Achievement Award

Personal development takes initiative, commitment and a desire to achieve goals. The City has organized and subsidized a GED (High School Equivalency) tutorial program for the last two years. For some this task would be too daunting, however, that was not the case for three CUPE Local 569 employees who went on to successfully complete their GED exams in 2007. Their perseverance was recognized when the Canadian Association of Municipal Administrators (CAMA) awarded each of the three employees a Learner Achievement Award for their efforts. Congratulations to Gerald Hogan, Randy Mercer & Terry Bennett (L-R).



L to R: Gerald Hogan, Randy Mercer, & Terry Bennet

Rewarding our Employees

In 2007, the City of St. John's recognized and paid tribute to the employees, who have dedicated a significant part of their working lives to the delivery of services to the citizens of St. John's by hosting a Service Award reception. In total, 197 service pins were presented to City staff.

L to R: Mayor Wells, Mee Ling Au, Chief Commissioner Ron Penney

An Outstanding Service Award was presented to Mee Ling Au, Events Catering Clerk, for her outstanding work performance. Mee Ling was nominated for the award by a City employee, and then selected by a committee consisting of City directors.

Canada's Favourite Crossing Guard

This year a unique award was presented for "Canada's Favourite Crossing Guard". The award is designed to raise awareness about the important role crossing guards play in preventing traffic injuries. The contest encouraged schools, students, teachers and parents from across Canada to nominate exceptional crossing guards in their community. The City of St. John's was honoured that one of its crossing guards was nominated and chosen for this prestigious honour. This year the winner of Canada's Favourite Crossing Guard was Lisa Penney, Department of Engineering.

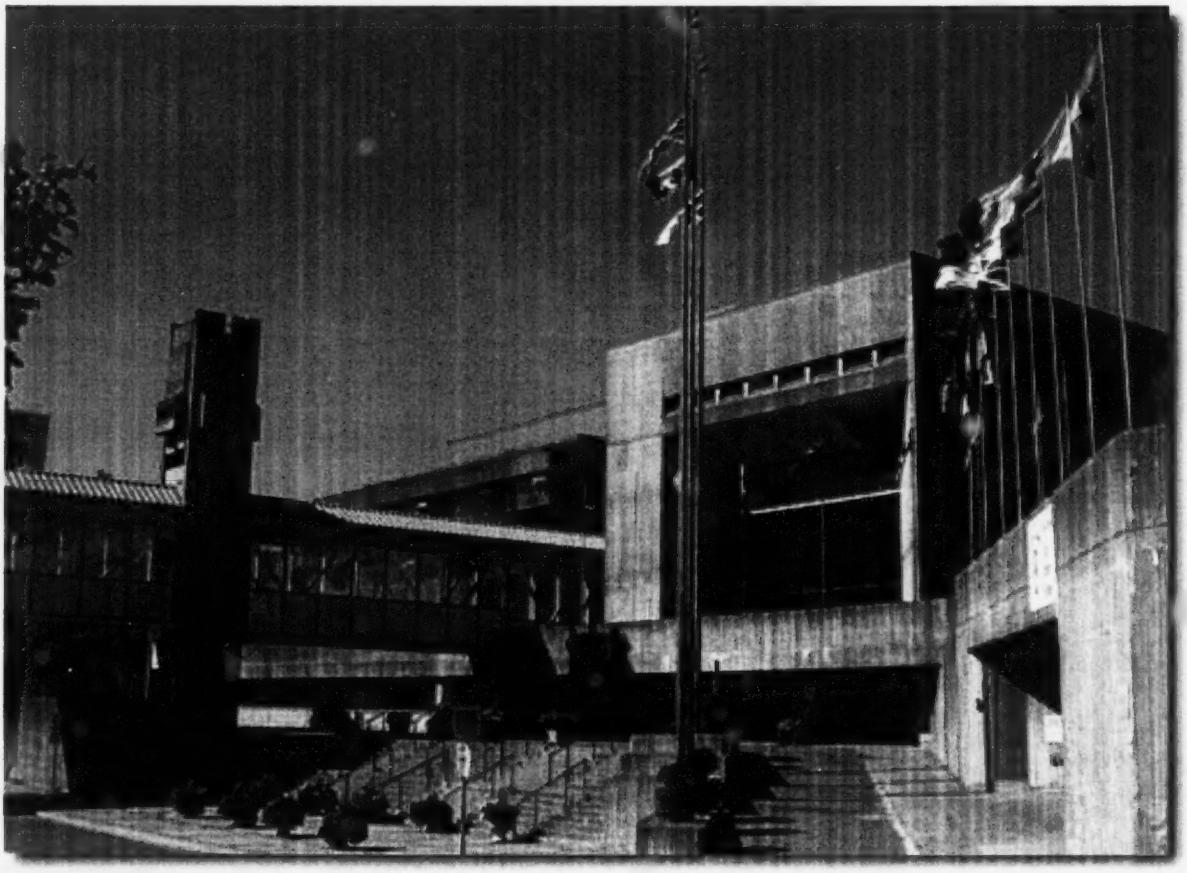
L to R: Mayor Wells, Lisa Penny, Chief Commissioner Ron Penney

Financial Results—2007

For the year ended December 31, 2007 the City of St. John's moved to full accrual accounting in compliance with all Public Sector Accounting Board requirements. This has changed both the appearance of the City's Consolidated Financial Statements and the results reported from the previously used cash basis. It should be noted however that the City is still required by the City of St. John's Act to prepare its budgets on a cash basis. The attached schedule includes the City's Consolidated Statement of Operations and Accumulated Surplus for the year ended December 31, 2007, as well as a supplementary schedule showing condensed results and a comparison to budget on the cash basis.

The notable difference in the excess of revenue over expenditure, with the accrual based audited consolidated financial statements showing a surplus on operations of $43,273,448 and the cash based statement showing a surplus on operations of $1,045,446 is primarily attributable to the new accounting requirements for capital assets. In previous years capital contributions from other sources, mainly the Federal and Provincial governments, were offset against the cost of the capital assets constructed or acquired with the net cost of the assets to the City being recorded. We now report those capital contributions as revenue in the year in which the City becomes eligible to receive them, leading to the reporting of $35,177,037 in revenue which would not have been treated as revenue in past years. The 2006 figures presented have been restated to comply with the new requirements.

The full Consolidated Financial Statements of the City along with an extensive discussion of the financial results and the impact of the changes in accounting rules are available upon request and are also available on-line at the City's website at www.stjohns.ca/cityhall/publications.jsp.



CITY OF ST. JOHN'S

Consolidated Statement of Operations and Accumulated Surplus

For the year ended December 31, 2007

	2007	2006
	$	$ (as restated)
Revenue		
Taxation	**107,027,021**	97,801,720
Grants in lieu of taxes	**2,984,563**	4,110,007
Grants and transfers	**51,697,413**	38,733,269
Sales of goods and services	**45,056,149**	46,139,133
Other revenue from own sources	**18,359,002**	17,722,211
	225,124,148	204,506,340
Expenditure		
General government services	**32,440,462**	30,279,690
Fiscal services	**15,428,265**	14,164,954
Transportation services	**36,433,709**	33,847,565
Protective services	**24,809,016**	24,148,143
Environmental health services	**22,902,711**	20,177,170
Recreation and cultural services	**24,295,617**	24,187,414
Environmental development services	**4,673,580**	4,776,324
Amortization and allowances	**20,867,340**	22,030,725
	181,850,700	173,611,985
Excess of revenue over expenditure	**43,273,448**	30,894,355
Accumulated surplus, beginning of year	**413,243,929**	382,349,574
Accumulated surplus, end of year	**456,517,377**	413,243,929

Condensed Cash Basis Consolidated Statement of Operations

	2007 Actual	2007 Budget	2006 Actual
	$	$	$
Revenue			
Taxation	107,475,203	106,330,790	98,229,596
Other	85,918,447	82,961,820	73,180,368
	193393,650	189,292,610	171,409,964
Expenditure	192,348,204	189,630,300	169,324,438
Excess of revenue over expenditure	1,045,446	(337,690)	2,085,526

City Council 2007

Seated (l - r):

Councillor Wally Collins (Ward 5),
Councillor Keith Coombs (Ward 3),
Mayor Andy Wells,
Deputy-Mayor Dennis O'Keefe,
Councillor Art Puddister (Ward 1)

Standing (l - r):

Councillor Frank Galgay (Ward 2),
Councillor Shannie Duff (At Large),
Councillor Sandy Hickman (At Large),
Councillor Ron Ellsworth (Ward 4),
Councillor Gerry Colbert (At Large),
Councillor Tom Hann (At Large)

Chief Commissioner and Directors

Back (l - r):

Michael Dwyer - Director, Regional Fire Services;

Neil Martin - Associate Commissioner/ Director of Corporate Services & City Clerk;

Paul Mackey - Director, Public Works & Parks;

Kevin Breen - Director, Human Resources; and

Robert Bishop - Director, Finance and City Treasurer

Front (l - r):

David Blackmore - Director, Building & Property Management;

Elizabeth Lawrence - Director, Economic Development, Tourism & Culture;

Art Cheeseman - Associate Commissioner / Director, Engineering;

Ron Penney - Chief Commissioner and City Solicitor;

Cliff Johnson - Director of Planning; and

Jill Brewer - Director, Recreation

Mayor and Members of Council

	Telephone	Fax
Mayor Andy Wells	576-8477	576-8250
Deputy Mayor Dennis O'Keefe	576-8567	576-8474
Councillor Gerry Colbert (At Large)	576-7689	576-8474
Councillor Shannie Duff (At Large)	576-8583	576-8474
Councillor Tom Hann (At Large)	576-8219	576-8474
Councillor Sandy Hickman (At Large)	576-8045	576-8474
Councillor Art Puddister (Ward 1)	576-2332	576-8474
Councillor Frank Galgay (Ward 2)	576-8577	576-8474
Councillor Keith Coombs (Ward 3)	576-8643	576-8474
Councillor Ron Ellsworth (Ward 4)	576-2383	576-8474
Councillor Wally Collins (Ward 5)	576-8584	576-8474

Frequently Called Numbers

General Inquiries/Service Requests:	3-1-1
City Hall (9:00 am-4:30 pm):	754-CITY(2489)
After Hours/Emergency:	3-1-1

Mailing Address

City of St. John's
PO Box 908
St. John's, NL Canada
A1C 5M2

Web Site

www.stjohns.ca